

ROBERT APTAKER
PROJECT LIST

Year	Mall	City								Project
			Pre-development/Due Diligence	Internal Project Approvals	Entitlements	Public/Private Partnership/TIF	Anchor Consents	Develop/Design/Construction	Closeout	
2006-2010	Santa Monica Pl.	Santa Monica	X	X	X		X	X	X	Complete redevelopment of fortress asset in high barrier to entry market. De-malled the mall. Converted from enclosed mall to open-air extension of Third Street Promenade. Brought in Nordstrom, Bloomingdale's and ArcLight Cinemas. Reconfigured and upgraded parking garages including paid parking. Extensive approval process including Coastal Commission. Increased mall productivity from \$400 psf to over \$800 psf.
2013-2015	Santa Monica Pl.	Santa Monica	X	X	X		X	X	X	Anchor box re-deployment w/ new ArcLight Cinemas to activate L3 of the mall. Overbuild atop Bloomingdale's.
2009-2010	Santa Monica Pl.	Santa Monica	X	X	X		X	X	X	Anchor box re-deployment. Downsized Macy's box from 150K to 100K sf. Made deal with Bloomingdale's for 100K sf Small store (Soho) concept in L1 & L2. Created temp leasing space on L3 pending permanent deal on L3, which ultimately became ArcLight.
2010-2011	Santa Monica Pl.	Santa Monica	X	X	X			X	X	Created "The Market," an early food hall, to activate L3 of the mall. Included an alcohol CUP.
2009-2010	Santa Monica Pl.	Santa Monica	X	X	X	X	X	X	X	Completed major upgrades to parking garages owned by City of Santa Monica. Converted to paid parking (JV with the City); approved by Coastal. Completed aesthetic improvements on behalf of the City. Project was approved by the Redevelopment Agency before dissolution.
2000-2001	Santa Monica Pl.	Santa Monica	X	X			X	X	X	Added escalators to activate L3 of the mall. Sought and received anchor approvals.
2008-2010	Los Cerritos	Cerritos CA	X	X	X	X	X	X	X	Major redevelopment and repositioning of this top tier asset. Relocated Nordstrom to prototype box + added 38K sf of small store GLA including Apple and Lazy Dog Café. Increased mall productivity to \$1,000 psf mall. Made deal with City for \$5M rebate.
2015-2016	Los Cerritos	Cerritos CA	X	X	X	X	X	X	X	Major redevelopment and repositioning of this top tier asset. Replaced underperforming mall wing and UA Cinema with new 16 screen Harkins Theatre, 83K sf, 2 level Sporting Goods, 12K sf Cheesecake, 10K sf Uniqlo + 13K sf of new small store GLA. Increased mall productivity to \$1,000 psf mall. Made deal with City for \$500K rebate.
2015-2016	Los Cerritos	Cerritos CA	X	X				X	X	Remodel of high productivity mall. Increased productivity to \$1,000 psf.
2016-2017	Los Cerritos	Cerritos CA	X	X	X		X			Added new outparcel. Delivered pad and utilities to new pad (ground lease).
2004-2006	Northpark Mall	Dallas								Expansion and redevelopment of this one-of-a-kind asset. Responsible for oversight of Macerich investment in this asset.
2015-2016	Oaks Mall	Thousand Oaks	X	X	X		X	X	X	Anchored outdoor village with new Dick's Sporting Goods.
2015-2016	Oaks Mall	Thousand Oaks	X	X	X		X	X	X	Ground up development of multi-tenant building (fast casual uses).
2016-2017	Inland Center	San Bernardino						X	X	Anchor box re-deployment of FAR. Split up bldg and delivered warm shell to JCP.
2011	Westside Pavilion	Los Angeles	X	X			X	X	X	Overhauled parking systems at underperforming mall. Installed paid parking systems, red light/green light, and graphics/wayfinding. Resolved parking poaching issue. Sought and received anchor approvals.
2013-2014	Green Acres	Hempstead NY	X		X	X				Acquired 20 acre site. Teed up entitlements and design for development of 2-level 350K sf power center.
2014-2015	South Park	Moline IL	X	X	X	X	X	X	X	Added new anchor (Dick's Sporting Goods) to underperforming mall.
2013-2014	South Park	Moline IL	X	X	X	X	X	X	X	Right-sized & remodeled underperforming mall. Demolished Sears & underperforming mall GLA.
2005-2006	Carmel Plaza	Carmel CA	X	X	X			X	X	Redevelopment of outdoor mall and anchor box redeployment. Bought out Saks and brought Anthropologie & Wilkes Bashford. Remodeled and repositioned the asset.
2014-2015	Panorama Mall	Panorama City	X	X	X		X			Fully designed, entitled and documented anchor approval for a 45K sf multi-tenant bldg. Sold mall with project ready to submit for permit.
2017-2018	Valley River	Eugene OR	X	X			X			Anchor box re-deployment of FAR. New mall front door and restaurant village.
2003-2004	Somersville TC	Antioch CA		X				X	X	Remodeled underperforming mall.
2003-2004	Somersville TC	Antioch CA		X	X	X	X	X	X	Anchor box redeployment at underperforming mall. Demolished JCP. Brought in 2 level Macy's. Made TIF deal with City.
2015-2016	Southridge	Des Moines	X	X	X					Sold off 1.6 acre outparcel for 52 DU Sr. Housing development.
2011-2012	Southridge	Des Moines	X	X	X	X		X	X	Right-sized underperforming mall. Created outdoor village. Repurposed JCP to DMACC community college.
2007	Southridge	Des Moines	X	X		X		X	X	Remodeled underperforming mall.
2003-2004	Southern Hills	Sioux City IA	X	X	X			X	X	Developed Barnes & Noble as turnkey deal to activate mid-level performing mall.
2002-2003	Southern Hills	Sioux City IA	X	X	X		X	X	X	Developed (RBTS) Scheel's Sporting Goods as anchor to mid-level performing mall.
2004	Valley View	Dallas	X	X	X			X		Developed (RBTS) indoor sports arena on fallow land adjacent to Valley View Mall.
2002-2004	Valley View	Dallas	X	X	X		X	X	X	Developed 16 screen AMC theatre as turnkey deal. Overbuild atop operating mall.
2003-2004	Crossroads Mall	Oklahoma City	X	X				X	X	Remodeled underperforming mall.